MonDay Community Correctional Institution

Annual Report Fiscal Year 2024

Accredited By the American Correctional Association

Governed By the MonDay Facility Governing Board

Michael J. Flannery, Director

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Director's Statement

MonDay is entering a critical year for reevaluation of program goals and possible organizational restructuring and redesign. The reason for this is due to the sustained drop in our annual admissions and bed occupancy rate (BOR). Our FY 24 goals were to do 675 diversions and maintain a BOR of 90% or better to earn the funding incentive offered by the Bureau of Community Sanctions (BCS). We only achieved 579 diversions and our BOR for the year was 79.6%. We fell way short of our goals.

BCS has served notice to Ohio's CBCF's that if they are not able to maintain their BOR for FY 25, then going forward our FY 26/27 budget we will be funded according to their actual BOR for the year. In essence, the CBCF will have to "right size' according to its FY 25 BOR. BCS is also exploring the possibility of CBCFs adopting the Halfway House Model (HWH) for reimbursement whereby you are paid for the actual number of beds occupied for the quarter. The HWH model is not one supported by Ohio's CBCFs because it would be too difficult to manage fiscally not knowing what our reimbursement would be for each quarter to operate the facility. Our preference would be to opt for the "right size" model.

From a personnel standpoint, there has been a major shift in our leadership ranks as 5 of our key managers retired during the past 15 months. This includes me as my last day of service after 33.5 years is June 30th. We have filled our management ranks with a slate of very capable internal candidates. I am fully confident in their abilities to usher MonDay through its next stage of development.

This year two of our employees retired after long and impactful careers working with our residents: Denny VanArsdale, Finance Manager, 22 years and Tracy Atkinson, Clinical Manager, 22 years. Denny did an exemplary job of maintaining MonDay's finances and he was held in high regard by his constituents in Columbus. Tracy did a commendable job of ensuring that the clinical department continued to stretch and grow while maintaining a high degree of fidelity to the treatment services we offer. Both will be missed as they leave a void of historical knowledge that will be hard to replace. We wish them the best for a well-deserved and fulfilling retirement.

Finally as for me, I would like to extend my gratitude to MonDay's Facility Governing Board and Judicial Advisory Board for allowing me to cap off my career at MonDay as its Director. The last 11 years have been a challenge and I hope I have been able to advance MonDay's cause to remain a viable treatment option for the courts and APA. The best part of the job was working with the management team as we always strived to be ever cognizant of the need to implement new and innovative treatment services to help our residents realize their full potential and become the citizens they are meant to be.

Sincerely,
Michael Flannery
Director

Highlights for FY24:

Here are just a few of the milestones we accomplished in FY 24:

- Excellent marks in the Bureau of Community Sanctions (BCS) Program Review Spring of 2024
- Vocational program expansion to offer greater opportunities for training through local resources
- Implement Justice Counts database metrics system for policy development
- Explore possibility of establishing Victim Identification and Notification Everyday (VINE) services
- Pilot project with Anchor to Hope to establish digital platform of recovery services post release
- New camera system and body scanners to be installed

Future Initiatives for FY25:

Looking forward to FY '25 to work on developing and accomplishing several initiatives:

- Implementation of Medication Assisted Therapy program
- Preparing for the American Correctional Association (ACA) audit in the autumn of 2024
- Expansion of quality employment opportunities for residents
- Continue to expand Vocational Education to decrease barriers post release
- Energy audit to become a certified green organization

Summary of Funding

Grant Narrative:

- **The RSAT Grant is awarded through the Ohio Office of Criminal Justice Services.**
- **The ASPIRE Grant is awarded through the Miami Valley Career Technology Center for services as an ASPIRE Education Program.**
- **The Offender Re-Entry Grant is awarded through Wright State University.**
- **Funding from The Montgomery County ADAMHS Board supports Psychotropic Medications, EMDR Therapy Services, Mindfulness Services, and Peer Recovery Services.**

FY24/25 funding included: $17,834,051, a two-year award from the State Operating Grant, $255,889.59 from the Residential Substance Abuse Treatment (RSAT) Grant, $35,000 from the ASPIRE Education Grant, $91,358 from the Offender Re-Entry Grant, and $228,334 from the Montgomery County ADAMHS Board for Calendar Year 2024.

Category	FY24/25 2-Year Budget	6/30/2024 YTD Expenses	% of Budget
Personnel	15,539,196	7,193,367	46.3%
Operating Expense	1,854,910	996,112	53.7%
Program Expense	399,945	235,175	58.8%
Capital Equipment	40,000	29,447	73.6%
TOTAL	17,834,051	8,454,103	47.4%

As of June 30, 2024

Resident Information

(As of June 30, 2024)

New Residents	YTD Goal	YTD Actual	From Opening
Males	459	404	12,433
Females	216	175	6,256
FY2024 Total	**675**	**579**	**18,689**
FY2023 Total	**675**	**680**	**18,110**

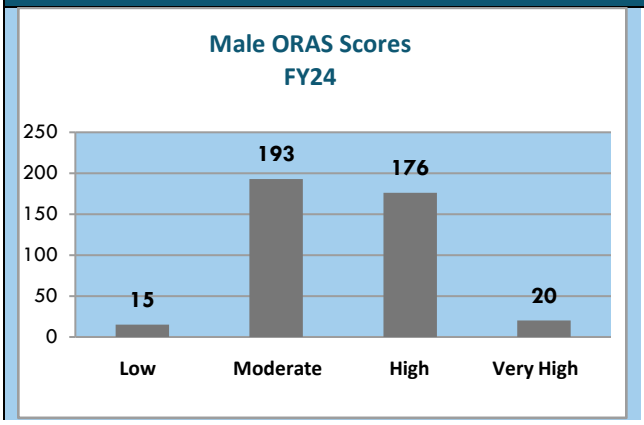
Successful Completions

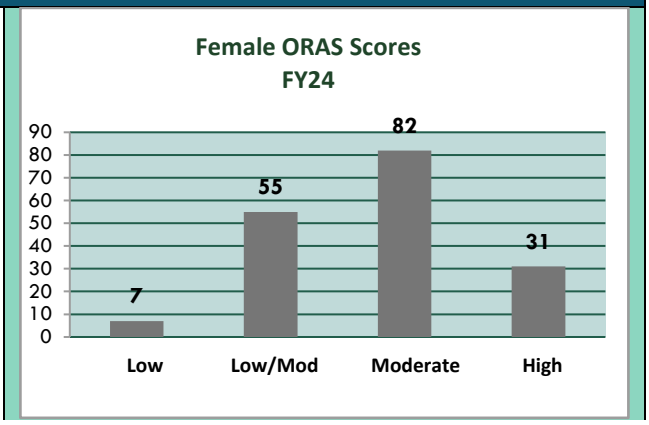
71% of Residents successfully completed the MonDay Program for FY24

Facility Statistics / Comparison with State Data

- **Residents Screened for Admittance** – 1129 residents were screened for the program during FY24.
- **Average Daily Population –** The average daily population was 198.7 with FY23 being 212.3.
- **Average Length of Stay** - The average length of stay for all residents (Court and PRC) was 119 days.
- **Average Length of Stay** - The average length of stay for Court residents was 150 days.
- **Cost Per Stay -** The projected cost per diem (cost per day, per resident) was $94.36, with the actual cost being $122.97. The projected cost per stay was $13,210.41 with the actual cost per stay being $14,601.21.
- **Comparison Data from State Institutions through FY 24 -** The per diem cost for a State Institution is $105.75 with the annual cost being $38,598.75.

Male and Female ORAS Scores





Miscellaneous Information

Education Stats

- 196 new residents entered GED
- 217 residents took their Official GED test
- 39 residents received their Official GED Certificate while in the program

Resident Employment Stats

- 39 residents exited MonDay with employment
- 373 residents completed the Employment Readiness class

Community Service Hours

MonDay provided community service hours to the following sites for FY24:

Community Service Sites	Hours
Off-Site Community Service	
Food Bank	2,038
Humane Society	713
Memorial United Church	497
Mt. Olive Baptist Church	1,144
Total Off-Site Hours	**4,392**
On-Site Community Service	
MonDay CBCF	30,220
Total Off-Site and On-Site Hours	**34,612**

Average community service hours per MonDay Resident: 85

Volunteer Hours

MonDay would like to thank the following volunteer organizations:

- **Alcoholics Anonymous**
- **Ebenezer Mennonites**
- **Global Harvest Church**
- **Goodwill Easter Seals**
- **Mount Zion Church**
- **Narcotics Anonymous**
- **Power and Praise**
- **Project Dawn**
- **Storybook Project**
- **Way of the Cross**

FY24 Total Volunteer Hours: 812

MonDay's Personnel Status

(As of June 30, 2024)

Employee Demographics:

- There were 109 full-time employees and 5 part-time & on-call employees.
- Of the 114 total employees, 39% were male and 61% were female.
- Of the 114 total employees, 52% were minority and 48% were non-minority.